



Xtep International Holdings Limited

(Incorporated in the Cayman Islands with Limited Liability)

Stock Code: 1368.HK

2026 Interim Results Presentation

25 August 2026



2026 Interim

Results

Highlights

1 Steady business with robust performance in the professional sports segment

2 Strong brand momentum with solid gross profit margin improvement

3 Sound financial position with strong operating cash flow and net cash

4 Stable dividend payout to enhance shareholder returns

Group's revenue RMB **6,795** m ▼ **0.6%**

Mass market 

RMB **5,920** m

▼ **2.2%**

Professional sports  

RMB **875** m

▲ **11.4%**

Group's gross profit margin **46.4%** ▲ **1.4%** pts

Group's net profit RMB **818** m **12.0%**
Net profit margin

Operating cash flow RMB **847** m ▲ **9.5%**

Net cash RMB **2,326** m ▲ **36.3%**
Compared with 31 December 2025

Interim dividend per Share HK **18.0** cents **53.8%**
Payout ratio

Financial Review



Revenue - Steady Business with Robust Performance in the Professional Sports Segment

Group's revenue

RMB 6,795 m

▼ 0.6%

Mass market 

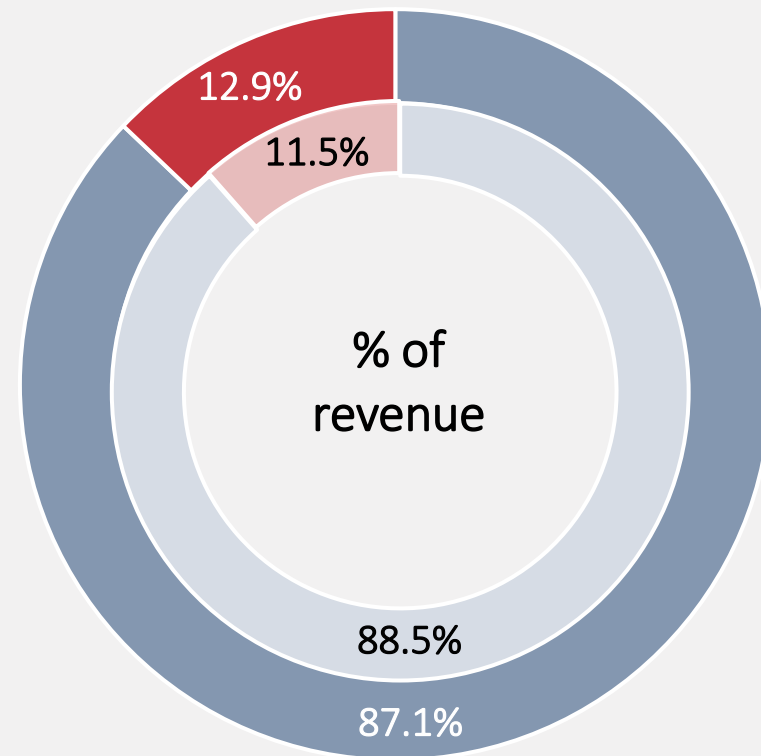
RMB 5,920 m

▼ 2.2%

Professional sports 


RMB 875 m

▲ 11.4%



1H2025

Mass market

Professional sports

1H2026

Mass market

Professional sports

- ▶ Mass market: E-commerce and kids business lead growth alongside active channel optimization
- ▶ Professional sports: Premiumization strategy for high-quality growth

Gross Profit and Gross Profit Margin

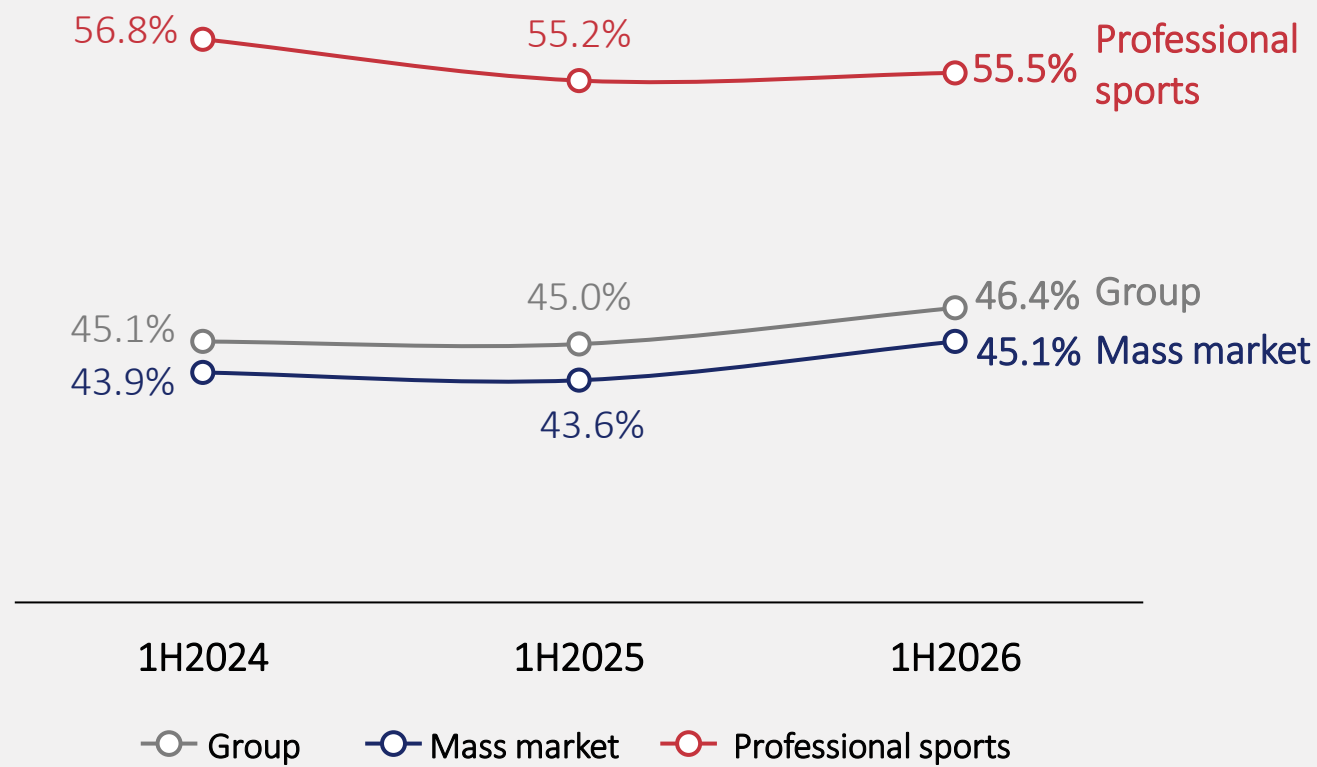
Group's gross profit

RMB **3,155** m

▲ **2.6%**

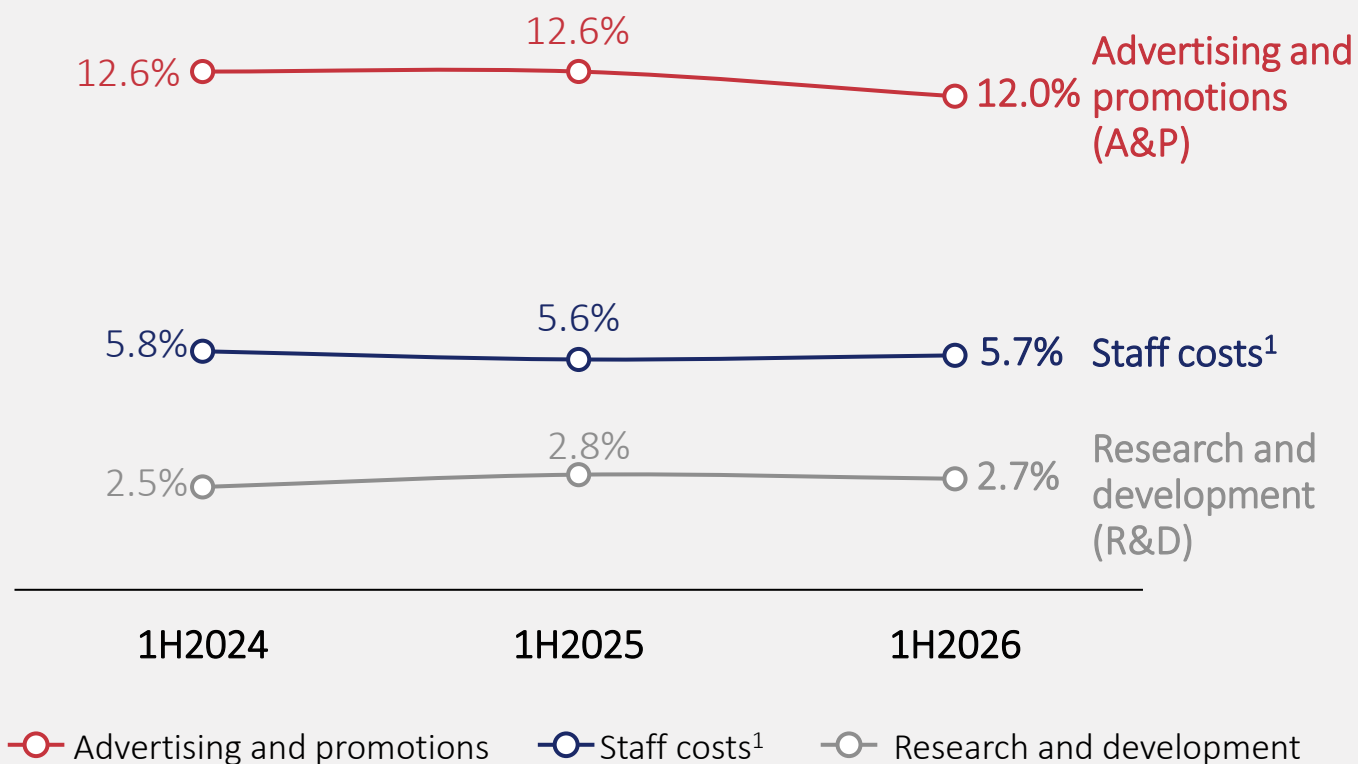
- ▶ Mass market: Enhanced gross profit margin in the e-commerce and kids business with an increasing mix of functional products
- ▶ Professional sports: Premiumization strategy to improve flagship product discounting and economies of scale in apparel and lifestyle offerings

Gross profit margin (%)



Selling & Distribution and General & Administrative Expenses

Expense ratio (%)



12.0% ▼ 0.6% pt

A&P expenses as a % to revenue

- ▶ Enhance operational efficiency
- ▶ Prioritize sponsorships in premier marathons and running events
- ▶ Premiumization strategy of Saucony

2.7% ▼ 0.1% pt

R&D expenses as a % to revenue

- ▶ Core Xtep brand: Upgrade flagship products and expand product offerings
- ▶ Saucony: Increase investment in the R&D of apparel and lifestyle products

¹Excluding the staff costs related to manufacturing and R&D

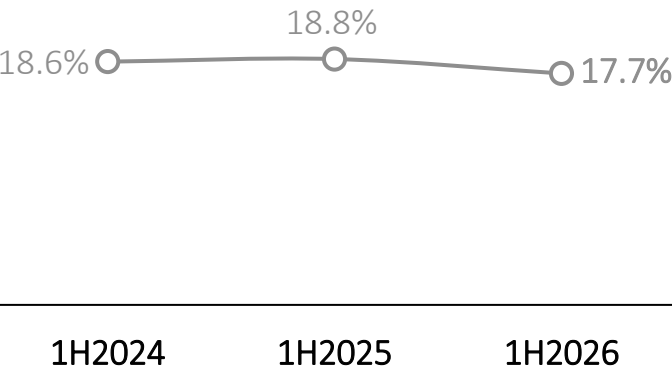
Operating Profit and Operating Profit Margin

Group's adjusted operating profit¹

RMB **1,204** m

▼ **6.2%**

Group's adjusted operating profit margin¹



Segment operating profit

Mass market 

RMB **1,120** m

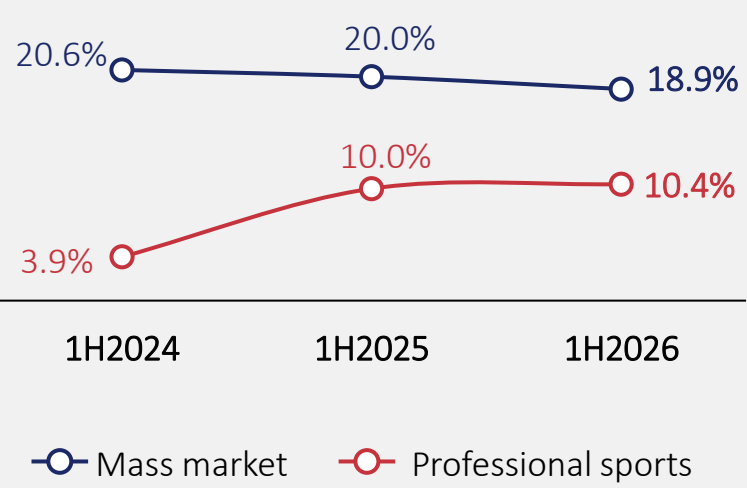
▼ **7.3%**

Professional sports  

RMB **91** m

▲ **15.5%**

Segment operating profit margin



► Mass market: Increase in e-commerce logistics, platform fees and DTC-related operating costs

► Professional sports: Effective cost control and expanding economies of scale

¹Excluding RMB43 million of share award expenses in 1H2026, and the reversal of RMB21 million of share award expenses in 1H2025

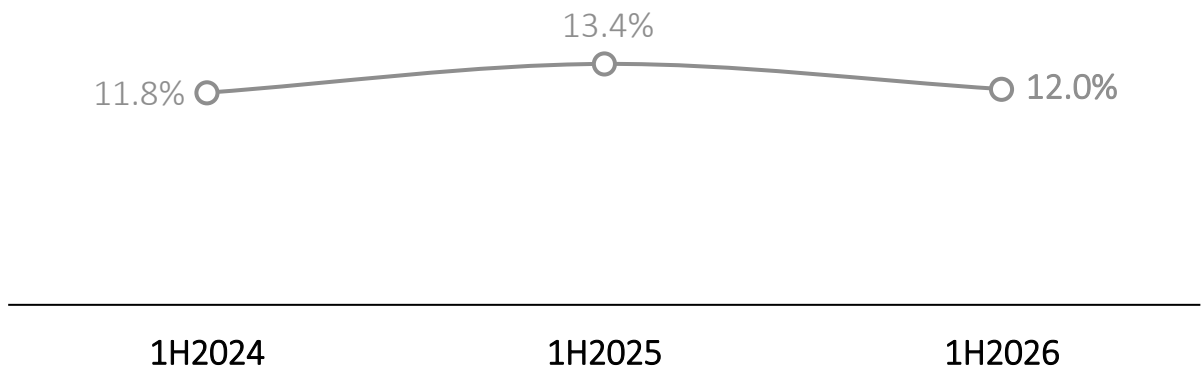
Net Profit and Shareholder Returns

Group's net profit

RMB **818** m

▼ **10.5%**

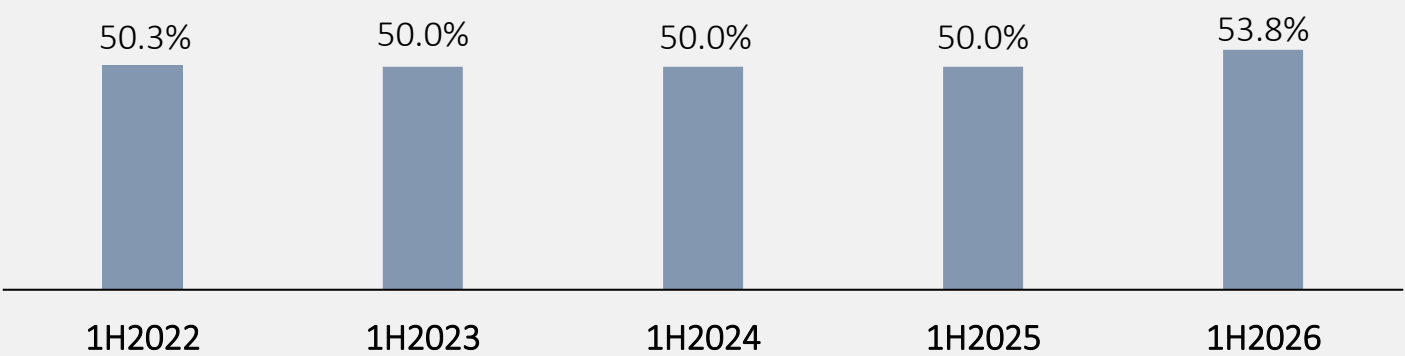
Group's net profit margin



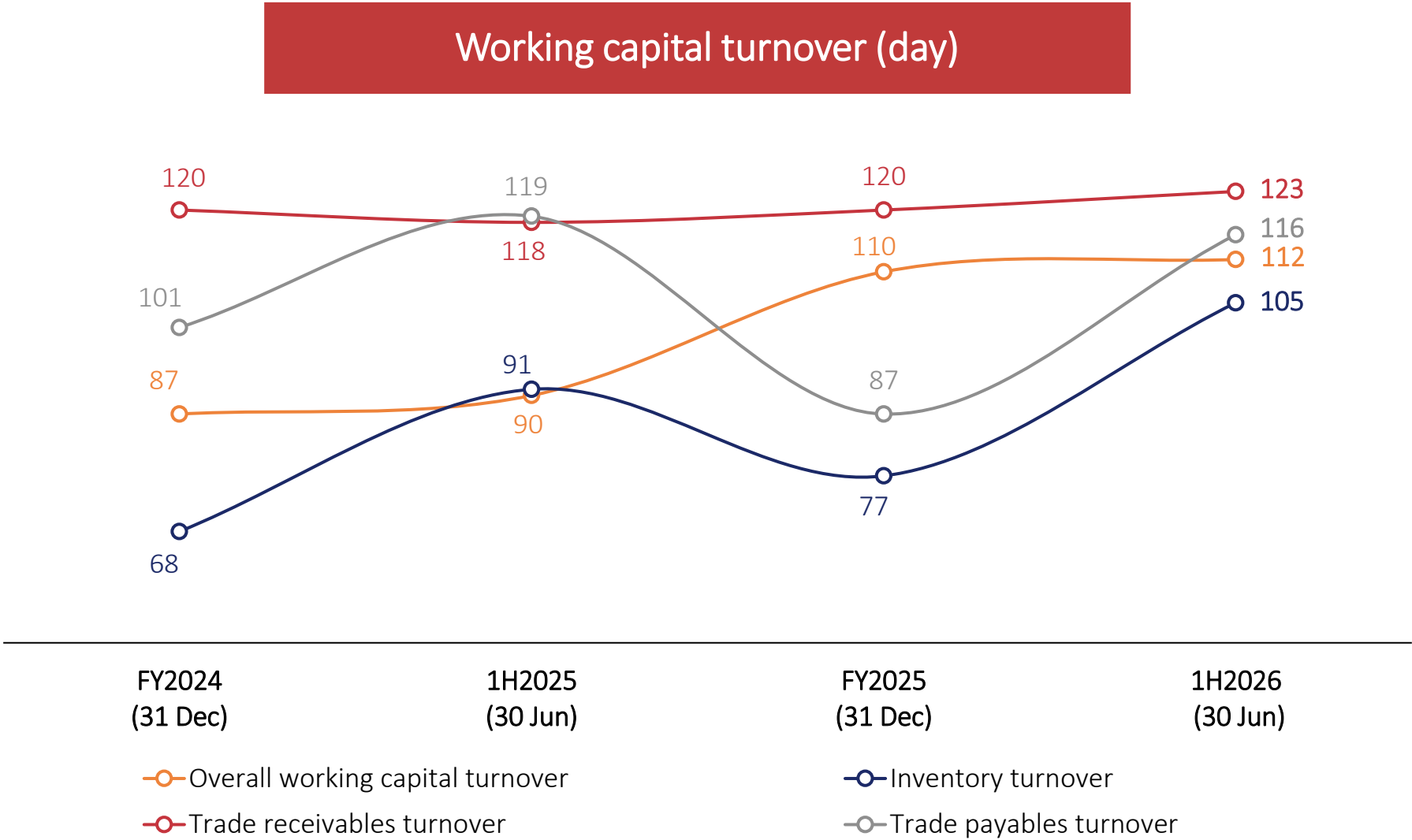
Interim dividend per Share

HK **18.0** cents

Interim dividend payout ratio



Working Capital Analysis¹



¹ Remark: Turnover days are calculated on a 12-month rolling basis

Financial Position and Cash Flow

RMB m	30 Jun 2026	31 Dec 2025	Change
Cash and cash equivalents (A)	3,449	3,457	▼ 0.2%
Pledged bank deposits and term deposits (B)	786	681	▲ 15.4%
Bank borrowings (C)	637	1,097	▼ 41.9%
Convertible bonds (D)	1,272	1,334	▼ 4.7%
Net cash and cash equivalents = (A)+(B)-(C)-(D)	2,326	1,707	▲ 36.3%
Current asset ratio (times)	2.5x	2.4x	▲ 0.1x
Net asset value per Share	RMB 3.88	RMB 3.64	▲ 6.6%
RMB m	1H2026	1H2025	YoY change
Net operating cash inflow	847	774	▲ 9.5%
Capital expenditure	22	90	▼ 75.8%



Business Review



Mass market

XTEP

Continuous focus
on running

Group's Strategic Framework

No. 1 running brand in China

Premium market

saucony

M MERRELL

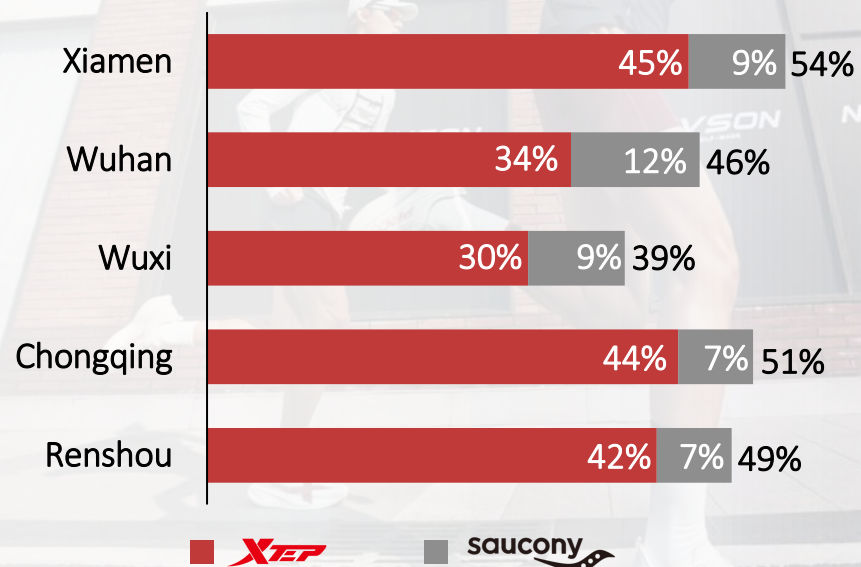




Leverage Professional Expertise to Expand into the Mass Market

No. 1 running brand in China

No.1 overall wear rate in marathons

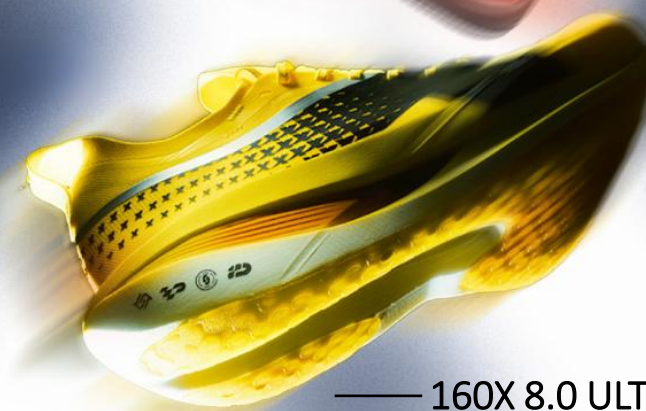


Feng Peiyou
Broke national record
with a time of 2:05:58

LING YUN MAX



160X 8.0 ULTRA



Continue to expand product offerings



Core Xtep Brand - E-commerce and Overseas Business Steer Growth Amid Continuous Channel Optimization

天猫小黑盒
**NEW
OF THE
2026
YEAR**
超级新品盛典

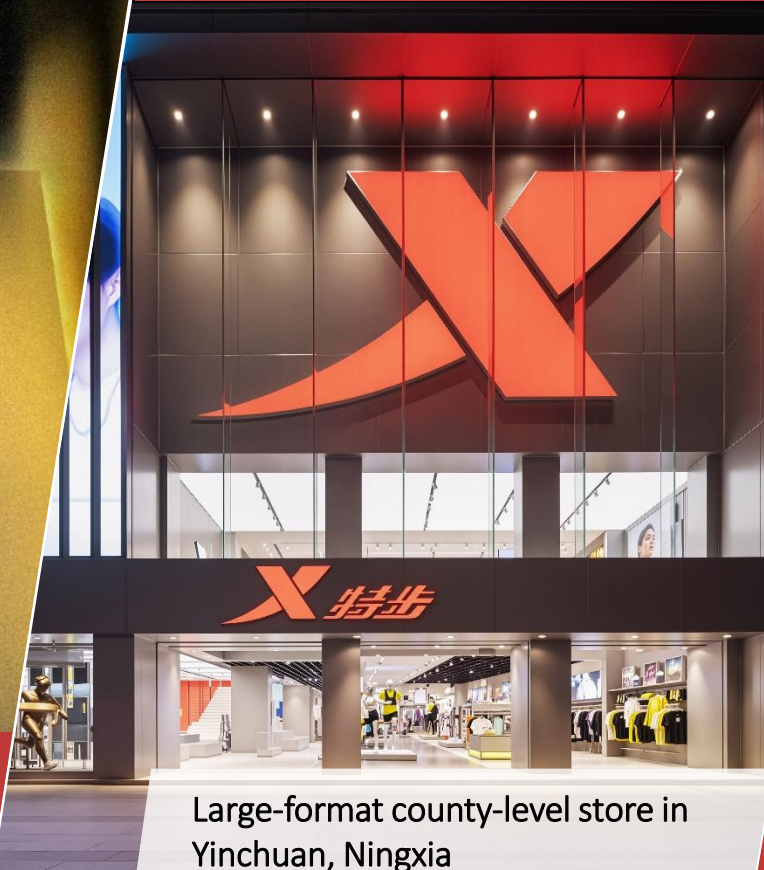
特步·两千公里五代跑鞋



E-commerce drives growth
Fueled by flagship products

Channel optimization with smooth
DTC progress

Number of stores in Chinese
Mainland and overseas **6,308**



Large-format county-level store in
Yinchuan, Ningxia

Image store in Johor Bahru, Malaysia



Overseas revenue doubled with rapid
expansion in Southeast Asia



X Young - Sports Science to Support Height Development

New "Xtep A+ Growth Sneaker"



X Young achieved steady growth

Precise positioning to support height development with sports

"Growth Store" drives **differentiated experience** and store productivity



Stores in Chinese Mainland 1,455



Li Yongqiu
X Young spokesperson
Champion of the junior category at the "Juste Debout" Finals in Paris

X Young **"Dancing to the Stars"**



Saucony - Elevate a Century-Old Running Heritage Through Brand Premiumization

Focus on **premium marketing campaigns**



TRIUMPH 24

Focus on running
Improve flagship product discounting

Empower diverse elite lifestyles
Expand **apparel and lifestyle offerings**



KINVARA 1



1898 series



Hood to Coast Relay



Exclusive running events for elites



Saucony - Prioritize Premium Channels to Solidify Brand Momentum



Image store at K11 Art Mall in Hong Kong

Focus on prime locations in high-tier cities with image and flagship stores



Image store at West Bund Central in Shanghai



Number of Stores in China

180

MERRELL Merrell - Professional Outdoor Sports Brand

Leverage **e-commerce** to achieve high-quality growth



Prioritize core product line for hiking lifestyle

Sustainability - Key Achievements in 1H2026

Authoritative ratings



MSCI ESG
“A” rating

S&P Global
Ratings

S&P ESG score
Outperformed over 84% of textile peers

Protect the planet

Upper made from recycled PET plastic bottles

160X 7.0 PRO
Eco-friendly shoe

Carbon reduction of 12.7g/pair

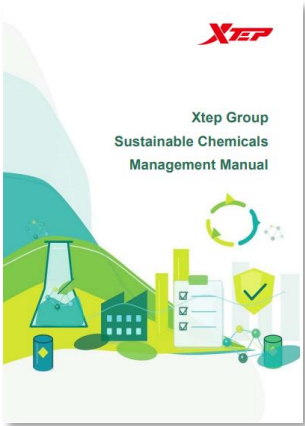
Total weight of fabric waste recycled from supply chain reached 92 tons



Sustainable value chain

Published the Sustainable Chemicals Management Manual

Supported suppliers to achieve ZDHC MRSL Level 3 compliance for 74 chemical products



Put people first

Female in management 37%

Marathon and running event sponsorship 38

Cash and supplies donations RMB 14+million



“Return to New Life · Run for a Clean Future”
Labor Day cleanup run



ESG training for supply chain management



Project Hope · Xtep Campus Charity Initiative

Prospects



Prospects



- ▶ Reinforce running position to achieve “professional-to-mass influence” strategy
- ▶ Leverage **flagship products** to accelerate **mass market penetration** and enhance professional running leadership
- ▶ Optimize **channel structure** and drive **DTC transformation** to improve operational efficiency



- ▶ A century-old running heritage achieving **long-term high-quality growth**
- ▶ Drive **brand premiumization** through marketing, product, and channel strategies
 - ▶ Actively **expand into elite consumers** and reinforce brand image
 - ▶ Expand presence at **prime locations across high-tier cities** and enhance store productivity



- ▶ Continuously invest in **product and e-commerce platform** to capture the growth potential of the outdoor industry

*Focus on running
Build momentum*





Appendix

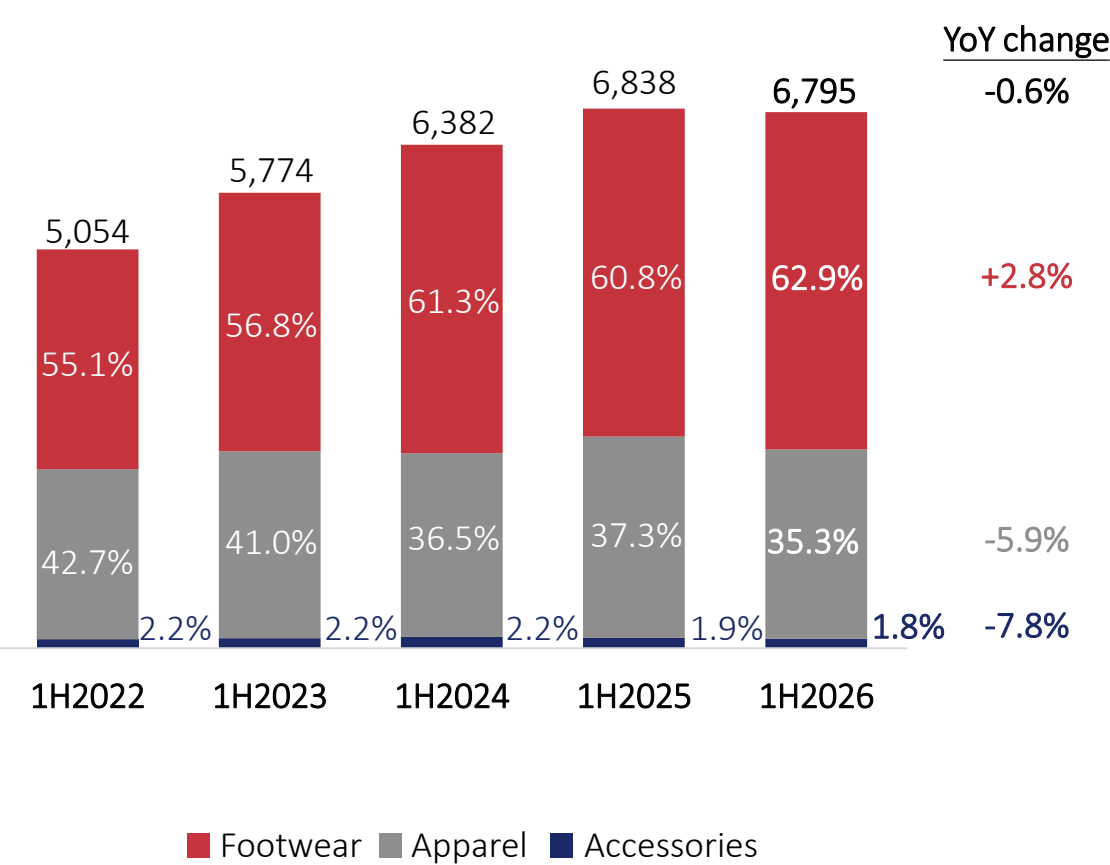
Consolidated Income Statement

RMB m	1H2026	1H2025	YoY change
Revenue	6,795	6,838	▼ 0.6%
Gross profit	3,155	3,074	▲ 2.6%
Selling & distribution and general & administrative expenses (“SG&A”)	(2,323)	(2,123)	▲ 9.5%
Adjusted operating profit ¹	1,204	1,284	▼ 6.2%
Operating profit	1,161	1,305	▼ 11.0%
Profit attributable to ordinary equity holders	818	914	▼ 10.5%
Basic earnings per Share	RMB30.0 cents	RMB34.6 cents	▼ 13.1%
Gross profit margin	46.4%	45.0%	▲ 1.4% pts
SG&A to revenue ratio	34.2%	31.0%	▲ 3.2% pts
Adjusted operating profit margin ¹	17.7%	18.8%	▼ 1.1% pts
Operating profit margin	17.1%	19.1%	▼ 2.0% pts
Net profit margin	12.0%	13.4%	▼ 1.4% pts

¹Excluding RMB43 million of share award expenses in 1H2026, and the reversal of RMB21 million of share award expenses in 1H2025

Group's Revenue and Gross Profit Analysis

Revenue by product¹ (RMB m)

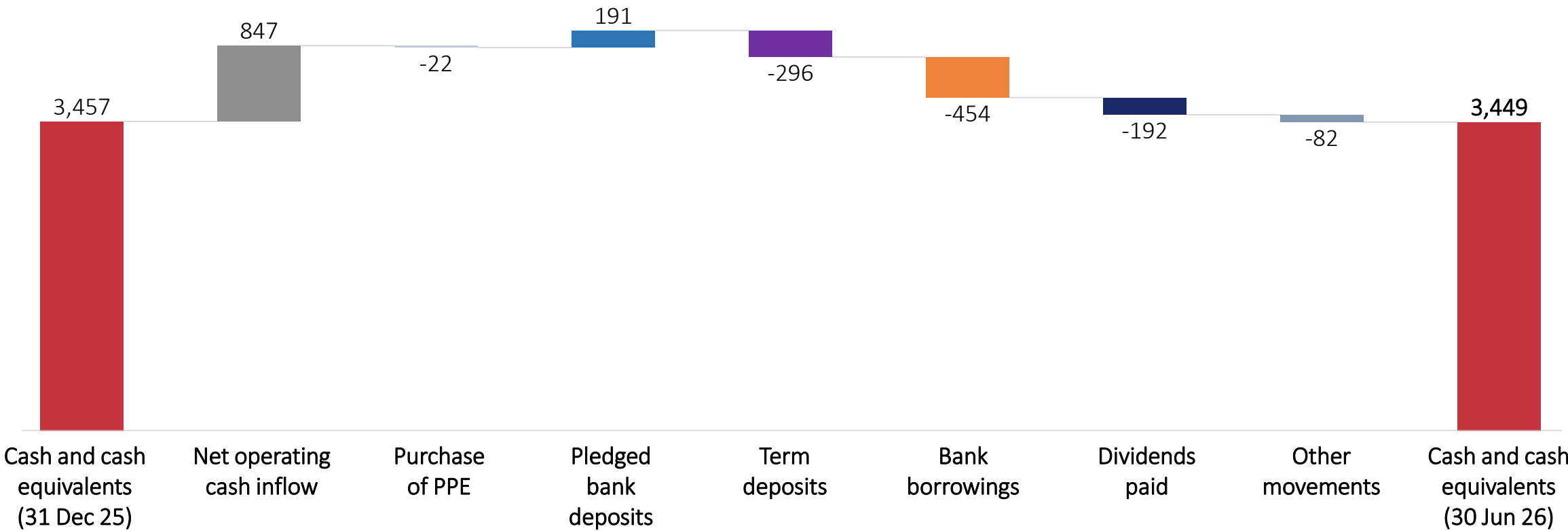


Gross profit margin by product (%)

	1H2026	1H2025	YoY change
Footwear	48.7%	46.5%	▲ 2.2% pts
Apparel	43.0%	42.9%	▲ 0.1% pt
Accessories	36.6%	35.2%	▲ 1.4% pts
Overall	46.4%	45.0%	▲ 1.4% pts

¹ Revenue from continuing operations for 1H2022, 1H2023, and 1H2024

Cash Flow Analysis (RMB m)



Core Xtep Brand – Mainstream Performance Products

Elite series			Professional series			Mass market series		
RMB 1,700	←	RMB 900	RMB 800	←	RMB 500	RMB 500	←	RMB 200
	160X 8.0 ULTRA RMB1,699			260X 3.0 RMB799			360X 3.0 LITE RMB499	
	160X 7.0 MONXTER RMB1,699			XTEP 100 3.0PRO RMB799			2000 KM RMB499	
	160X 8.0 PRO RMB1,299			LING YUN MAX RMB799			REACTOVE COIL 13 RMB499	
	160X 7.0 PRO RMB1,299			360X 3.0 RMB599			FEATHER FOAM RMB439	
	KUANG YE 3.0 PRO RMB1,299			360X 3.0 FLY RMB599			ULTRA FAST RMB399	
	160X 8.0 RMB999			LING YUN RMB599			QING YUN 2.0 LITE RMB399	
	160X 7.0 RMB999			2000 KM PRO RMB569			QING YUN 2.0 GO RMB299	

Saucony – Comprehensive Collection

Running series

Propulsion Rebound Cushion Stability

RMB 2,090 ← RMB 790



ENDORPHIN ELITE 3
RMB2,090



ENDORPHIN SPEED 5
RMB1,390



TRIUMPH 24
RMB1,390



HURRICANE 25
RMB1,390



ENDORPHIN PRO 5
RMB1,690



ENDORPHIN AZURA+
RMB1,190



RIDE 19
RMB990



TEMPUS 3
RMB1,390



SLAY 4
RMB990



KINVARA 16
RMB890



PHOENIX INFERNO 5
RMB790



GUIDE 19
RMB990

Commuter series

Commuter

RMB 1,490 ← RMB 950



TRIUMPH LFS PRM
RMB1,490



WHITE PRM
RMB1,190



TRIUMPH LFS WOOLLY
RMB1,390



WHITE SL
RMB990



GUIDE ID 2
RMB950



GRIPPER VACATION
RMB990

Lifestyle series

Lifestyle

RMB 990 ← RMB 690



PEREGRINE 16 SHIFT
RMB990



KINVARA 1
RMB990



TRIUMPH 4
RMB890



OMNI 9
RMB890

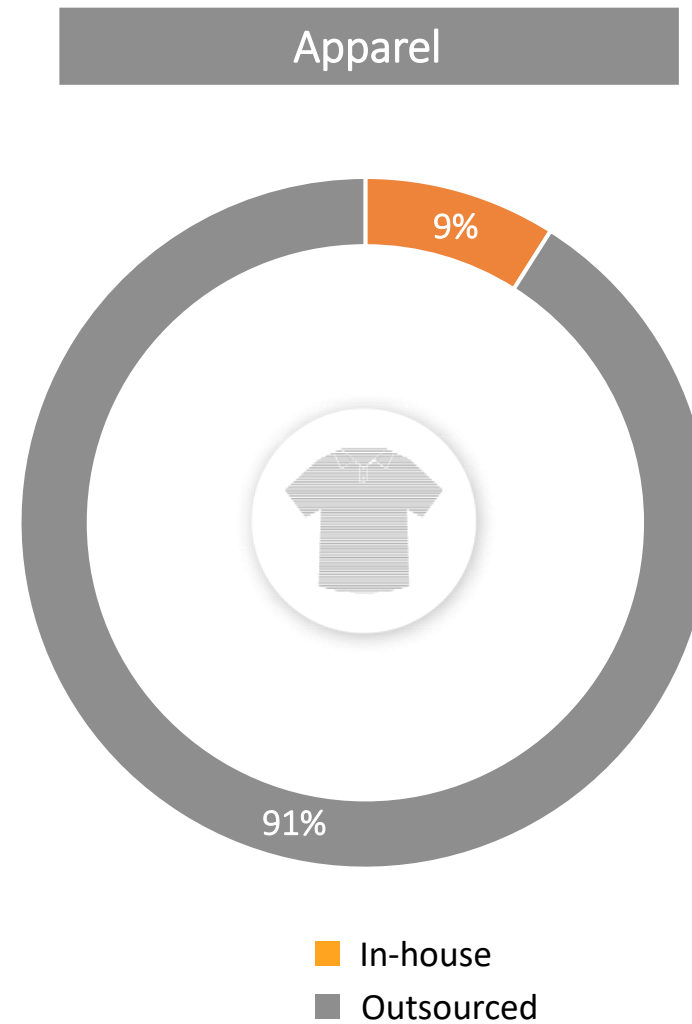
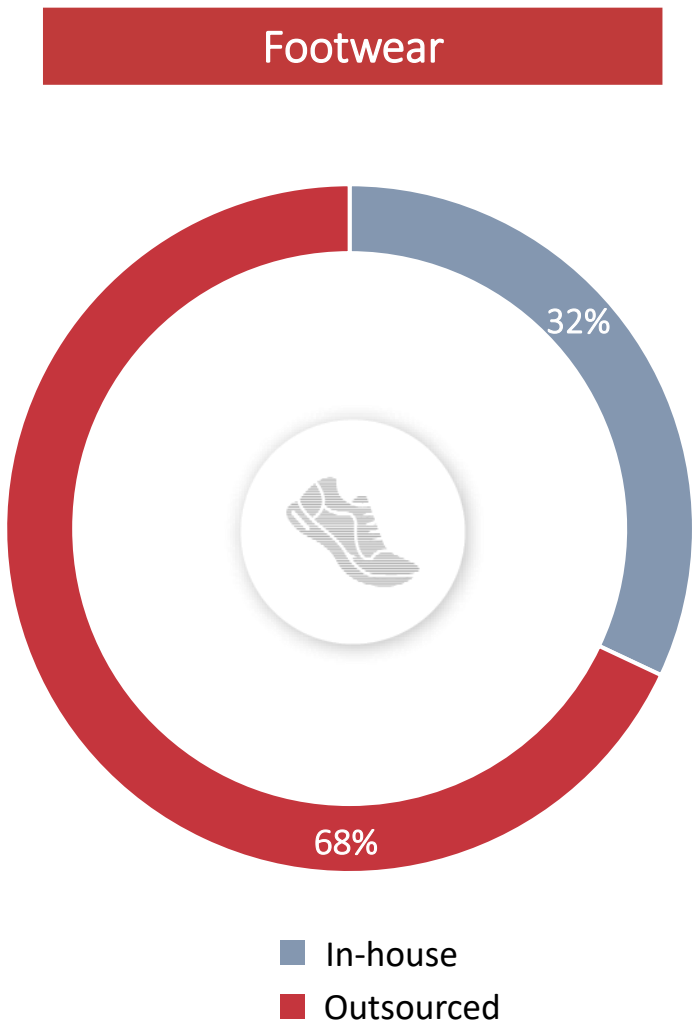


KINVARA 4 RE
RMB690



SPIKES 80S
RMB690

Group's Production Capacity Allocation



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